

2024 Annual Implementation Plan

for improving student outcomes

Glen Waverley Secondary College (8808)



Submitted for review by Chris Knight (School Principal) on 22 December, 2023 at 03:45 PM
Awaiting endorsement by Senior Education Improvement Leader
Awaiting endorsement by School Council President

Self-evaluation summary - 2024

	FISO 2.0 dimensions	Self-evaluation level
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Embedding
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	

Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	Embedding
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	

Engagement	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	Embedding
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	

Support and resources	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Embedding
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	

Future planning	<p>We are making solid progress toward many of the strategic plan goals and targets. Some of the 4-year goals and targets have been met; now we will be aiming to maintain at the level achieved and in some cases reassess and set higher goals and targets. Goals related to NAPLAN have to be reassessed inline with the new proficiency levels. VCE goals and targets continue to remain stable. We have effectively implemented majority of the KIS; which has had a positive impact on the students learning and wellbeing. There were some strategies that we not able to be implemented, some due to changes in leadership, staffing shortages and some still connected to impacts of Covid.</p> <p>The school has had a great emphasis on differentiation this year with a specific focus on high abilities. This has seen some</p>
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	<p>great gains with student learning and engagement and will continue to be a focus in 2024; where the Numeracy enrichment program will expand from year 8 and to include year 7 and year 9.</p> <p>There has also been some positive outcomes related to Student Voice and Agency. Plans have been developed and this will be a focus in 2024. KIS will continue to be expanded into 2024.</p> <p>The school will also have an emphasis of 'supporting a culture of high expectations' with a particular focus on the school value 'Respect'.</p>
Documents that support this plan	

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target
<p>Priorities goal In 2024 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the priorities goal, a learning key improvement strategy and a wellbeing key improvement strategy.</p>	No	Support for the priorities	The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
<p>Maximise the achievement and learning growth of every student, particularly in numeracy and literacy.</p>	Yes	<p>By 2026, increase the percentage of Year 9 students assessed as meeting or above benchmark growth in NAPLAN:</p> <ul style="list-style-type: none"> • Reading from 87% (2021) to 90% • Writing from 87% (2021) to 90% • Numeracy from 78% (2021) to 85% 	<p>Percentage of Year 9 students assessed as Exceeding or Strong in NAPLAN: Reading: 82% Writing: 82% Numeracy: 85% Percentage of students with Medium or High Relative Growth (Years 7 to 9) in Reading: 85% Percentage of students with Medium or High Relative Growth (Years 7 to 9) in Numeracy: 85%</p>
		<p>By 2026, increase the VCE All Study score mean from 31.73 (2021) to 33</p>	VCE all Study score mean 32
		<p>By 2026, improve the percentage positive endorsement in the School Staff Survey for the following measures:</p> <ul style="list-style-type: none"> • Teacher collaboration from 36% (2021) to 44% • Understand how to analyse data from 43% (2021) to 51% • Promote student ownership of learning goals from 54% (2021) to 62% 	<p>Teacher collaboration from 36% (2021) to 40% Understand how to analyse data from 43% (2021) to 47% Promote student ownership of learning goals from 54% (2021) at 54% Professional learning through peer observation from 48% (2021) to be maintained</p>

		<ul style="list-style-type: none"> Professional learning through peer observation from 48% (2021) to 56% Instructional leadership from 54% (2021) to 62% 	at 48%Instructional leadership from 54% (2021) to 56%
		<p>By 2026, increase the percent positive responses score on AToSS in the following factors:</p> <ul style="list-style-type: none"> Differentiated learning challenge—Year 7–9 from 63% (2021) to 70% and Year 10–12 from 60% (2021) to 68% Stimulated learning—Year 7–9 from 68% (2021) to 76% and Year 10–12 from 62% (2021) to 70% Student voice and agency—Year 7–9 from 57% (2021) to 65% and Year 10–12 from 53% (2021) to 61% Motivation & interest—Year 10–12 from 68% (2021) to 80% 	Differentiated learning challenge—Year 7–9 from 63% (2021) to 65% and Year 10–12 from 60% (2021) to 64%Stimulated learning—Year 7–9 from 68% (2021) to 70% and Year 10–12 from 62% (2021) to 64%Student voice and agency—Year 7–9 from 57% (2021) to 60% and Year 10–12 from 53% (2021) to 56%Motivation & interest—Year 10–12 from 68% (2021) to 70%
Strengthen the resilience and wellbeing of every student.	Yes	<p>By 2026, increase the percent positive responses score on AToSS for the following factors:</p> <ul style="list-style-type: none"> Sense of confidence—Year 7–9 from 74% (2021) to 80% and Year 10–12 from 61% (2021) to 69% Teacher concern—Year 7–9 from 48% (2021) to 56% and Year 10–12 from 35% (2021) to 43% Respect for diversity—Year 7–9 from 67% (2021) to 75% and Year 10–12 from 62% (2021) to 70% Perseverance—Year 7–9 from 70% (2021) to 78% and Year 10–12 from 61% (2021) to 69% School stage transitions—Year 10–12 from 59% (2021) to 67% 	Sense of confidence—Year 7–9 from 74% (2021) to 75% and Year 10–12 from 61% (2021) to 64%Teacher concern—Year 7–9 from 48% (2021) to 50% and Year 10–12 from 35% (2021) to 40%Respect for diversity—Year 7–9 from 67% (2021) to 70% and Year 10–12 from 62% (2021) to 64%Perseverance—Year 7–9 from 70% (2021) to 72% and Year 10–12 from 61% (2021) to 66%School stage transitions—Year 10–12 from 59% (2021) to 62%
		<p>By 2026, improve the percentage positive endorsement in the Parent Opinion Survey for the following factors:</p> <ul style="list-style-type: none"> Parent participation & involvement from 73% (2021) to 80% Teacher communication from 70% (2021) to 78% 	Parent participation & involvement from 73% (2021) to 75% Teacher communication from 70% (2021) to 72%

		<p>By 2026, improve the percentage positive endorsement in the School Staff Survey for the following factors:</p> <ul style="list-style-type: none"> • Support growth and learning of the whole student from 67% (2021) to 75% • Parent & community involvement from 45% (2021) to 53% • Parent & community involvement, engagement & outreach from 58% (2021) to 66% • Focus on real-life problems from 57% (2021) to 65% 	<p>Support growth and learning of the whole student from 67% (2021) to 70% Parent & community involvement from 45% (2021) to 48% Focus on real-life problems from 57% (2021) to 60%</p>
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Goal 2	Maximise the achievement and learning growth of every student, particularly in numeracy and literacy.
12-month target 2.1-month target	<p>Percentage of Year 9 students assessed as Exceeding or Strong in NAPLAN: Reading: 82% Writing: 82% Numeracy: 85%</p> <p>Percentage of students with Medium or High Relative Growth (Years 7 to 9) in Reading: 85%</p> <p>Percentage of students with Medium or High Relative Growth (Years 7 to 9) in Numeracy: 85%</p>
12-month target 2.2-month target	VCE all Study score mean 32
12-month target 2.3-month target	<p>Teacher collaboration from 36% (2021) to 40%</p> <p>Understand how to analyse data from 43% (2021) to 47%</p> <p>Promote student ownership of learning goals from 54% (2021) at 54%</p> <p>Professional learning through peer observation from 48% (2021) to be maintained at 48%</p> <p>Instructional leadership from 54% (2021) to 56%</p>
12-month target 2.4-month target	<p>Differentiated learning challenge—Year 7–9 from 63% (2021) to 65% and Year 10–12 from 60% (2021) to 64%</p> <p>Stimulated learning—Year 7–9 from 68% (2021) to 70% and Year 10–12 from 62% (2021) to 64%</p> <p>Student voice and agency—Year 7–9 from 57% (2021) to 60% and Year 10–12 from 53% (2021) to 56%</p> <p>Motivation & interest—Year 10–12 from 68% (2021) to 70%</p>

Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 2.a Assessment	Build teacher capacity to use individual student and cohort data and assessment evidence to implement differentiated and stimulated curriculum and pedagogy.	Yes
KIS 2.b Teaching and learning	Embed the college instructional model underpinned by a deep knowledge of all its phases and elements.	Yes
KIS 2.c Leadership	Strengthen the PLC approach to enhance school improvement through collaborative inquiry; greater use of feedback; and peer coaching and observation.	Yes
KIS 2.d Engagement	Develop and implement a learner agency strategy so that our students are empowered to set challenging learning goals based on their data (visible learning), track their progress and monitor their own learning growth.	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The school has selected the KIS in line with the recent School Review conducted during 2022. The Review was conducted on the basis of a detailed Pre Revise Self Evaluation (PRSE), which identified the priorities and KIS for the School Strategic Plan. Detailed data about student academic and attitudinal data was pivotal to the PRSE.	
Goal 3	Strengthen the resilience and wellbeing of every student.	
12-month target 3.1-month target	Sense of confidence—Year 7–9 from 74% (2021) to 75% and Year 10–12 from 61% (2021) to 64% Teacher concern—Year 7–9 from 48% (2021) to 50% and Year 10–12 from 35% (2021) to 40% Respect for diversity—Year 7–9 from 67% (2021) to 70% and Year 10–12 from 62% (2021) to 64% Perseverance—Year 7–9 from 70% (2021) to 72% and Year 10–12 from 61% (2021) to 66% School stage transitions—Year 10–12 from 59% (2021) to 62%	
12-month target 3.2-month target	Parent participation & involvement from 73% (2021) to 75% Teacher communication from 70% (2021) to 72%	

12-month target 3.3-month target	Support growth and learning of the whole student from 67% (2021) to 70% Parent & community involvement from 45% (2021) to 48% Focus on real-life problems from 57% (2021) to 60%	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 3.a Leadership	Embed a whole college approach to health, wellbeing and inclusion.	Yes
KIS 3.b Support and resources	Build the capacity of all staff to support the engagement, wellbeing and pathways needs of all students.	Yes
KIS 3.c Engagement	Further empower student voice, agency and leadership to strengthen student participation and engagement in college processes and practices.	Yes
KIS 3.d Engagement	Strengthen family and community partnerships to continue to improve student learning, engagement and wellbeing outcomes.	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The school has selected the KIS in line with the recent School Review conducted during 2022. The Review was conducted on the basis of a detailed Pre Review Self Evaluation (PRSE), which identified the priorities and KIS for the School Strategic Plan. Detailed data about student academic and attitudinal data was pivotal to the PRSE. There was a strong sense through the Review that empowering student voice and agency will lead to enhanced student wellbeing outcomes through giving students greater ownership of their learning and pathways.	

Define actions, outcomes, success indicators and activities

Goal 2	Maximise the achievement and learning growth of every student, particularly in numeracy and literacy.
12-month target 2.1 target	<p>Percentage of Year 9 students assessed as Exceeding or Strong in NAPLAN: Reading: 82% Writing: 82% Numeracy: 85%</p> <p>Percentage of students with Medium or High Relative Growth (Years 7 to 9) in Reading: 85%</p> <p>Percentage of students with Medium or High Relative Growth (Years 7 to 9) in Numeracy: 85%</p>
12-month target 2.2 target	VCE all Study score mean 32
12-month target 2.3 target	<p>Teacher collaboration from 36% (2021) to 40%</p> <p>Understand how to analyse data from 43% (2021) to 47%</p> <p>Promote student ownership of learning goals from 54% (2021) at 54%</p> <p>Professional learning through peer observation from 48% (2021) to be maintained at 48%</p> <p>Instructional leadership from 54% (2021) to 56%</p>
12-month target 2.4 target	<p>Differentiated learning challenge—Year 7–9 from 63% (2021) to 65% and Year 10–12 from 60% (2021) to 64%</p> <p>Stimulated learning—Year 7–9 from 68% (2021) to 70% and Year 10–12 from 62% (2021) to 64%</p> <p>Student voice and agency—Year 7–9 from 57% (2021) to 60% and Year 10–12 from 53% (2021) to 56%</p> <p>Motivation & interest—Year 10–12 from 68% (2021) to 70%</p>
KIS 2.a Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	Build teacher capacity to use individual student and cohort data and assessment evidence to implement differentiated and stimulated curriculum and pedagogy.

Actions	Develop and implement whole school data literacy strategy. Develop and implement a differentiation action plan, with a focus on catering on high capability students. Targeted extension and intervention programs are embedded to extend the learning of students.			
Outcomes	Students will: Have a greater sense of confidence with their learning. Have improved outcomes. Teachers will: Have improved data literacy Greater confidence to differentiate Leadership will: Resource programs and interventions Support staff to develop skills as required Model best practice.			
Success Indicators	AToSS data Teacher Survey data TLI and MYLNs data NAPLAN data PAT data			
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Induction for new staff including Data Wise training and Roll out Compass Pulse Module to all new staff to access student data and provide refresher training for other staff.	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$30,000.00
All staff provided access with student PAT Years 7-10 English/Maths data.	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Data leader <input checked="" type="checkbox"/> Learning specialist(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00

VCE Data Reflections and Conversations (Unit 3/4 teachers)	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Data leader <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 1	\$20,000.00
Years 7-9 Maths Enrichment Program Implementation	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Numeracy leader <input checked="" type="checkbox"/> Numeracy support <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$140,000.00
KIS 2.b Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Embed the college instructional model underpinned by a deep knowledge of all its phases and elements.			
Actions	Professional learning across all phases of the Instructional Model. Peer observations			
Outcomes	Students will: Have a greater sense of confidence with their learning Have improved outcomes Teachers will: Have improved understanding of phases and elements of the College Instructional Model Leadership will: Resource and prioritise professional learning			

	Support staff to develop skills as required Model best practice.				
Success Indicators	Staff Opinion Survey Student Opinion Survey				
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams	
Peer observations	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> PLC leaders <input checked="" type="checkbox"/> Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$5,000.00	
Professional Learning Showcases	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> PLC leaders <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 2 to: Term 4	\$10,000.00	
KIS 2.c The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Strengthen the PLC approach to enhance school improvement through collaborative inquiry; greater use of feedback; and peer coaching and observation.				
Actions	Professional Learning Team Action Plan implemented.				
Outcomes	Students will: Have a greater sense of confidence with their learning. Have improved outcomes.				

	<p>Teachers will: Use the PLT cycle to focus on feedback and its effective use to improve student outcomes Develop greater confidence and understanding in the 'feedback' phase of the Instructional Model through collaborative inquiry.</p> <p>Leadership will: Support staff to develop skills as required Model best practice Be aligned to PLTs</p>			
Success Indicators	Staff Survey Teacher Judgements			
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Induction of new staff into PLTs and Data Wise Course	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> PLC leaders <input checked="" type="checkbox"/> PLT leaders	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$4,000.00
Train new PLT leaders and continue support experienced PLT leaders	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$4,000.00
Monitor PLT inquiry cycles	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$15,000.00
KIS 2.d Activation of student voice and agency, including in leadership and learning, to strengthen	Develop and implement a learner agency strategy so that our students are empowered to set challenging learning goals based on their data (visible learning), track their progress and monitor their own learning growth.			

students' participation and engagement in school				
Actions	Develop a Learner Agency Strategy in collaboration with students. Develop a whole-school understanding of what student voice, agency and leadership in learning looks like.			
Outcomes	<p>Students will: Be actively involved in the development of the Learner Agency Strategy Understand what Learner Agency is</p> <p>Teachers will: Have a shared understanding of what Learner Agency is Have a shared understanding of what Learner Agency looks like</p> <p>Leadership will: Have a shared understanding of what Learner Agency is Support and resource the development of the Learner Agency Strategy</p>			
Success Indicators	Student Opinion Survey (AToSS) Parent Opinion Survey			
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Audit current practices within the College	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Student(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00
Conduct Student focus groups	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Learning specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$5,000.00

Implement Student Voice and Agency Plan	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Student(s) <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00
Goal 3	Strengthen the resilience and wellbeing of every student.			
12-month target 3.1 target	Sense of confidence—Year 7–9 from 74% (2021) to 75% and Year 10–12 from 61% (2021) to 64% Teacher concern—Year 7–9 from 48% (2021) to 50% and Year 10–12 from 35% (2021) to 40% Respect for diversity—Year 7–9 from 67% (2021) to 70% and Year 10–12 from 62% (2021) to 64% Perseverance—Year 7–9 from 70% (2021) to 72% and Year 10–12 from 61% (2021) to 66% School stage transitions—Year 10–12 from 59% (2021) to 62%			
12-month target 3.2 target	Parent participation & involvement from 73% (2021) to 75% Teacher communication from 70% (2021) to 72%			
12-month target 3.3 target	Support growth and learning of the whole student from 67% (2021) to 70% Parent & community involvement from 45% (2021) to 48% Focus on real-life problems from 57% (2021) to 60%			
KIS 3.a The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embed a whole college approach to health, wellbeing and inclusion.			
Actions	Develop a Health, wellbeing and inclusion plan.			
Outcomes	Students will: Have a greater understanding of the College's approach to health, wellbeing and inclusion Teachers will: Have a greater understanding of the College's approach to health, wellbeing and inclusion.			

	Leadership will: Resource programs Actively work alongside key stakeholders Model best practice				
Success Indicators	Student Opinion Survey (AToSS) Parent Opinion Teacher Survey				
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams	
Student focus groups	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Respectful relationships implementation team <input checked="" type="checkbox"/> Student wellbeing co-ordinator <input checked="" type="checkbox"/> Wellbeing team	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00	
Employ additional services to support Student Mental Health	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Student wellbeing co-ordinator <input checked="" type="checkbox"/> Wellbeing team	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 1	\$140,000.00 <input checked="" type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items	
Develop and Implement Action Plan for Student Wellbeing	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Student wellbeing co-ordinator	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 2	\$15,000.00	

	<input checked="" type="checkbox"/> Wellbeing team			
Employ additional services to support students with additional learning needs across Tier 2. Provide funding support to current staff supporting students within Tier 2 model.	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Disability inclusion coordinator <input checked="" type="checkbox"/> Education support <input checked="" type="checkbox"/> Leading teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 1	\$140,000.00 <input checked="" type="checkbox"/> Disability Inclusion Tier 2 Funding will be used
Breakfast club - conduct breakfast club multiple times a week.	<input checked="" type="checkbox"/> Student wellbeing co-ordinator <input checked="" type="checkbox"/> Wellbeing team	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$30,000.00 <input checked="" type="checkbox"/> Equity funding will be used
KIS 3.b Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Build the capacity of all staff to support the engagement, wellbeing and pathways needs of all students.			
Actions	Review and implement revised school stage transition programs. Reinvigorate the College's approach to Restorative Practices. Implement and refinement of the Vocational Major.			
Outcomes	<p>Students will:</p> <ul style="list-style-type: none"> Have higher levels of engagement Have higher levels of wellbeing Have greater confidence when considering pathways <p>Staff will:</p> <ul style="list-style-type: none"> Have greater confidence to engage students Have greater confidence to support students' wellbeing needs Have greater confidence to engage the pathways needs of students 			

	Leadership will: Resource programs Engage stakeholders Work alongside staff			
Success Indicators	Student Opinion Survey (AToSS) Staff Opinion Survey Parent Opinion Survey			
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Vocational Major Curriculum oversight and monitoring	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$15,000.00
Revise and improve year 7 transition program (commence term 4 2022)	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 2	\$5,000.00
Behaviour Management Strategies for all staff including Restorative Practices Professional Learning	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00
Revise and implement enhanced transition program for new Year 8-12 students	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Careers leader/team <input checked="" type="checkbox"/> Leading teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$3,000.00
KIS 3.c	Further empower student voice, agency and leadership to strengthen student participation and engagement in college processes and practices.			

Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school				
Actions	Develop and Implement Student Voice and Agency Plan - incorporating student leadership.			
Outcomes	<p>Students will: Have a clear understanding of leadership opportunities in the College Have a clear understanding of how they can be involved in College processes</p> <p>Staff will: Engage student leaders in opportunities Have a clear understanding of how students can be involved in College processes</p> <p>Leadership will: More actively involve students in College processes where appropriate Work with stakeholder to more actively engage student leaders and seek opportunities for them.</p>			
Success Indicators	Student Opinion Survey (AToSS) Parent Opinion Survey Staff Opinion Survey			
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Student focus groups	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00
Develop and Implement Student Voice and Agency Plan	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Student(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1	\$20,000.00

	<input checked="" type="checkbox"/> Teacher(s)		to: Term 4	
KIS 3.d Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	Strengthen family and community partnerships to continue to improve student learning, engagement and wellbeing outcomes.			
Actions	Develop a Student and Community Engagement and Partnerships plan Appoint a Community Engagement Learning Specialist			
Outcomes	<p>Students will: Feel a greater sense of connection to the College Engage in community based programs</p> <p>Staff will: Engage in community based programs Feel a greater sense of connection to the College</p> <p>Leadership will: Resource programs Engage with stakeholders Work alongside and support the learning specialist and teachers engaged in community based programs</p>			
Success Indicators	Student Opinion Survey (AToSS) Parent Survey			
Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Parent focus groups	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 2 to: Term 3	\$5,000.00

Student focus groups	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$5,000.00
Develop and Implement Student and Community Partnership Plan	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Principal <input checked="" type="checkbox"/> Student(s) <input checked="" type="checkbox"/> Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 2 to: Term 4	\$5,000.00
Sub-School teams to sending regular messages of School Values and Focus to students/families	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$0.00
Develop, Maintain and Enhance Alumni program	<input checked="" type="checkbox"/> Leading teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$5,000.00

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$206,998.60	\$240,000.00	-\$33,001.40
Disability Inclusion Tier 2 Funding	\$124,310.18	\$140,000.00	-\$15,689.82
Schools Mental Health Fund and Menu	\$201,964.98	\$140,000.00	\$61,964.98
Total	\$533,273.76	\$520,000.00	\$13,273.76

Activities and milestones – Total Budget

Activities and milestones	Budget
Employ additional services to support Student Mental Health	\$140,000.00
Employ additional services to support students with additional learning needs across Tier 2. Provide funding support to current staff supporting students within Tier 2 model.	\$140,000.00
Breakfast club - conduct breakfast club multiple times a week.	\$30,000.00
Totals	\$310,000.00

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
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Breakfast club - conduct breakfast club multiple times a week.	from: Term 1 to: Term 4	\$30,000.00	<input checked="" type="checkbox"/> Support services <input checked="" type="checkbox"/> Other food and equipment required for Breakfast Club
Totals		\$30,000.00	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Employ additional services to support students with additional learning needs across Tier 2. Provide funding support to current staff supporting students within Tier 2 model.	from: Term 1 to: Term 1	\$140,000.00	<input checked="" type="checkbox"/> Education workforces and/or assigning existing school staff to inclusive education duties <ul style="list-style-type: none"> • Leading teacher • Education support staff
Totals		\$140,000.00	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Employ additional services to support Student Mental Health	from: Term 1 to: Term 1	\$140,000.00	<input checked="" type="checkbox"/> Employ allied health professional to provide Tier 2 tailored support for students <p>This activity will use Mental Health Menu programs</p> <ul style="list-style-type: none"> ○ Employ Mental Health Staff in school (eduPay or non-teaching staff) Social worker

Totals		\$140,000.00	
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Additional funding planner – Total Budget

Activities and milestones	Budget
Additional targeted supports for students with additional learning and wellbeing needs. Targeted needs such as uniform, text books, additional costs for excursions, camps etc. (beyond CSEF).	\$210,000.00
Totals	\$210,000.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Additional targeted supports for students with additional learning and wellbeing needs. Targeted needs such as uniform, text books, additional costs for excursions, camps etc. (beyond CSEF).	from: Term 1 to: Term 4	\$210,000.00	<input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Support services
Totals		\$210,000.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Additional targeted supports for students with additional learning	from: Term 1		

and wellbeing needs. Targeted needs such as uniform, text books, additional costs for excursions, camps etc. (beyond CSEF).	to: Term 4		
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Additional targeted supports for students with additional learning and wellbeing needs. Targeted needs such as uniform, text books, additional costs for excursions, camps etc. (beyond CSEF).	from: Term 1 to: Term 4		
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Induction for new staff including Data Wise training and Roll out Compass Pulse Module to all new staff to access student data and provide refresher training for other staff.	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Formalised PLC/PLTs <input checked="" type="checkbox"/> Individualised reflection	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions <input checked="" type="checkbox"/> PLC/PLT meeting	<input checked="" type="checkbox"/> Internal staff	<input checked="" type="checkbox"/> On-site
All staff provided access with student PAT Years 7-10 English/Maths data.	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Data leader <input checked="" type="checkbox"/> Learning specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Collaborative inquiry/action research team <input checked="" type="checkbox"/> Formalised PLC/PLTs	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions <input checked="" type="checkbox"/> PLC/PLT meeting	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist <input checked="" type="checkbox"/> Literacy leaders <input checked="" type="checkbox"/> Maths/Sci specialist	<input checked="" type="checkbox"/> On-site
VCE Data Reflections and Conversations (Unit 3/4 teachers)	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Data leader <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 1	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Peer observation including feedback and reflection <input checked="" type="checkbox"/> Individualised reflection	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Years 7-9 Maths Enrichment Program Implementation	<input checked="" type="checkbox"/> Assistant principal	from: Term 1	<input checked="" type="checkbox"/> Moderated assessment of student learning <input checked="" type="checkbox"/> Curriculum development	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Learning specialist <input checked="" type="checkbox"/> Maths/Sci specialist	<input checked="" type="checkbox"/> On-site

	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Numeracy leader <input checked="" type="checkbox"/> Numeracy support <input checked="" type="checkbox"/> Teacher(s) 	to: Term 4	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Peer observation including feedback and reflection 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> PLC/PLT meeting 		
Professional Learning Showcases	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> PLC leaders <input checked="" type="checkbox"/> Teacher(s) 	from: Term 2 to: Term 4	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation <input checked="" type="checkbox"/> Collaborative inquiry/action research team 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> PLC/PLT meeting 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist <input checked="" type="checkbox"/> Literacy leaders <input checked="" type="checkbox"/> Maths/Sci specialist <input checked="" type="checkbox"/> High Impact Teaching Strategies (HITS) <input checked="" type="checkbox"/> Numeracy leader <input checked="" type="checkbox"/> MYLYNS Improvement teacher 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> On-site
Induction of new staff into PLTs and Data Wise Course	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> PLC leaders <input checked="" type="checkbox"/> PLT leaders 	from: Term 1 to: Term 4	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Preparation 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> On-site

Train new PLT leaders and continue support experienced PLT leaders	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Preparation <input checked="" type="checkbox"/> Formalised PLC/PLTs <input checked="" type="checkbox"/> Individualised reflection	<input checked="" type="checkbox"/> PLC/PLT meeting	<input checked="" type="checkbox"/> PLC Initiative <input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist <input checked="" type="checkbox"/> Maths/Sci specialist	<input checked="" type="checkbox"/> On-site
Implement Student Voice and Agency Plan	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Student(s) <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Curriculum development	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Student focus groups	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Respectful relationships implementation team <input checked="" type="checkbox"/> Student wellbeing co-ordinator <input checked="" type="checkbox"/> Wellbeing team	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Student voice, including input and feedback	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site

Develop and Implement Action Plan for Student Wellbeing	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Leading teacher(s) <input checked="" type="checkbox"/> Student wellbeing co-ordinator <input checked="" type="checkbox"/> Wellbeing team	from: Term 1 to: Term 2	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff	<input checked="" type="checkbox"/> On-site
Vocational Major Curriculum oversight and monitoring	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Curriculum development <input checked="" type="checkbox"/> Individualised reflection	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site
Behaviour Management Strategies for all staff including Restorative Practices Professional Learning	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Peer observation including feedback and reflection <input checked="" type="checkbox"/> Student voice, including input and feedback	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions	<input checked="" type="checkbox"/> Internal staff	<input checked="" type="checkbox"/> On-site
Develop and Implement Student Voice and Agency Plan	<input checked="" type="checkbox"/> Assistant principal <input checked="" type="checkbox"/> Learning specialist(s) <input checked="" type="checkbox"/> Student(s) <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation <input checked="" type="checkbox"/> Student voice, including input and feedback	<input checked="" type="checkbox"/> Formal school meeting / internal professional learning sessions <input checked="" type="checkbox"/> PLC/PLT meeting	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning specialist	<input checked="" type="checkbox"/> On-site

